

CITY OF GRAND RAPIDS

Meeting Agenda Full Detail City Council Work Session

Monday, February 13, 2017

Conference Room 2A

CALL TO ORDER: Pursuant to due notice and call thereof a Special Meeting/Worksession of the Grand Rapids City Council will be held on Monday, February 13, 2017 immediately following the Closed session in City Hall Conference Room 2A, 420 North Pokegama Avenue, Grand Rapids, Minnesota.

CALL OF ROLL: On a call of roll, the following members were present:

Discussion Items

1. 17-0069 E-Cigarette Discussion ~ Kelly Chandler & Eric Villeneuve

Attachments: E-Cigarettes.pdf

2. <u>17-0070</u> Review proposed 2017 Goals

Attachments: Final 2017 Data Sheet.pdf

Proposed changes to 2017 Initial Data Sheet.pdf

3. 14-0789 Review 5:00 PM Regular Meeting

ADJOURN

Attest: Kimberly Gibeau, City Clerk



CITY OF GRAND RAPIDS

Legislation Details (With Text)

File #: 17-0069 Version: 1 Name: E-Cig Discussion

Type: Agenda Item Status: CC Worksession

File created: 1/25/2017 In control: City Council Work Session

On agenda: 2/13/2017 Final action:

Title: E-Cigarette Discussion ~ Kelly Chandler & Eric Villeneuve

Sponsors:

Indexes:

Code sections:

Attachments: E-Cigarettes.pdf

Date Ver. Action By Action Result

E-Cigarette Discussion ~ Kelly Chandler & Eric Villeneuve





E-Cigarettes

What are E-Cigarettes?

- E-cigarettes, are battery operated devices that heat a solution containing nicotine and other additives, producing a vapor that is inhaled
- The devices are made to look and feel like a traditional cigarette
- E-cigarettes come in many flavors which appeal to youth or persons who would not use traditional tobacco products

Goal

• Add e-cigarettes to clean-indoor air legislation, meaning you cannot use e-cigarettes indoors anywhere that you cannot use traditional tobacco products in Itasca County

Myths about E-Cigarettes

- The emissions are "harmless" water vapor and are "safer" than cigarettes
 - Chemicals in emissions include heavy metals, formaldehyde, ultrafine particles and other carcinogens
 - o Not FDA regulated, so unsure what is actually in the liquid (this is changing)
 - o Have not been researched long-term
 - Have not been determined as "safe"
- It is effective in tobacco cessation
 - o Most often the person changes method of tobacco use by switching to e-cigarettes or they use both products vs actually quitting
 - o Not FDA approved or evidence-based as a cessation tool
 - o Research shows it is no more effective than placebo or other cessation tools
- Not allowing "sampling" in e-cigarette businesses will "harm" the business
 - o Traditional tobacco products are not sampled and their businesses remain strong
 - o Sampling could be allowed outdoors
 - o Businesses could offer a money-back guarantee for dissatisfaction
- Businesses in Itasca County will lose customers if e-cigarettes are not allowed indoors
 - o Survey conducted in 2015 of 22 bars and restaurants in Itasca County
 - Most bars and restaurants support or have no opinion on adding e-cigarettes to clean indoor air (82%)

E-Cigarette dangers

• E-cigarettes are meant to deliver nicotine, a highly addictive substance with significant health risks





- o Nicotine stimulates the pleasure/reward pathways in the brain
- o Highly addictive neurotoxin that is as addictive as heroin and cocaine
- It affects the cardiovascular and central nervous systems, causing blood vessels to constrict, raising pulse and blood pressure
- Nicotine adversely affects maternal and fetal health during pregnancy, contributing to low birth weight, preterm delivery and stillbirth
- O Nicotine crosses the placenta and is detectable in the breast milk of smoking mothers as well as mothers exposed to secondhand smoke
- E-cigarettes deposit nicotine on surfaces as does traditional tobacco products
 - Odor is diminished in e-cigarette emissions
 - o Difficult to determine if smoking tobacco or other drugs such as marijuana
- Anything you can put into a liquid form can be inhaled via an e-cigarette

Local Trends

- MN Student Survey Results 2016
 - o 21% of 11th grade females have used e-cigarettes in the past month in Itasca County
 - o 17% of 9th grade females have used e-cigarettes in the past month
 - o 14% of 8th grade females have used e-cigarettes in the past month
- Youth citations for e-cigarettes are increasing in Grand Rapids Schools while traditional tobacco product citations are decreasing
- Youth are using tobacco and other drugs in the e-cigarette devices in our schools
- Housing units (DW Jones) are including e-cigarettes in their tobacco policies

Why do we care?

- By allowing use indoors, tobacco use is "re-normalized"
- By allowing use indoors, youth are given the false perception that e-cigarettes are safe?
- E-cigarette use is increasing in Itasca County and has overtaken use of traditional tobacco products by our youth

Ask

• Support from Grand Rapids City for an Itasca County Ordinance to not allow use of e-cigarettes inside buildings including bars, restaurants, worksites, retail stores, industrial settings, etc.

Take-aways

- We are not making legal substances illegal
- Our concern is clean indoor air and youth use and exposure in Itasca County

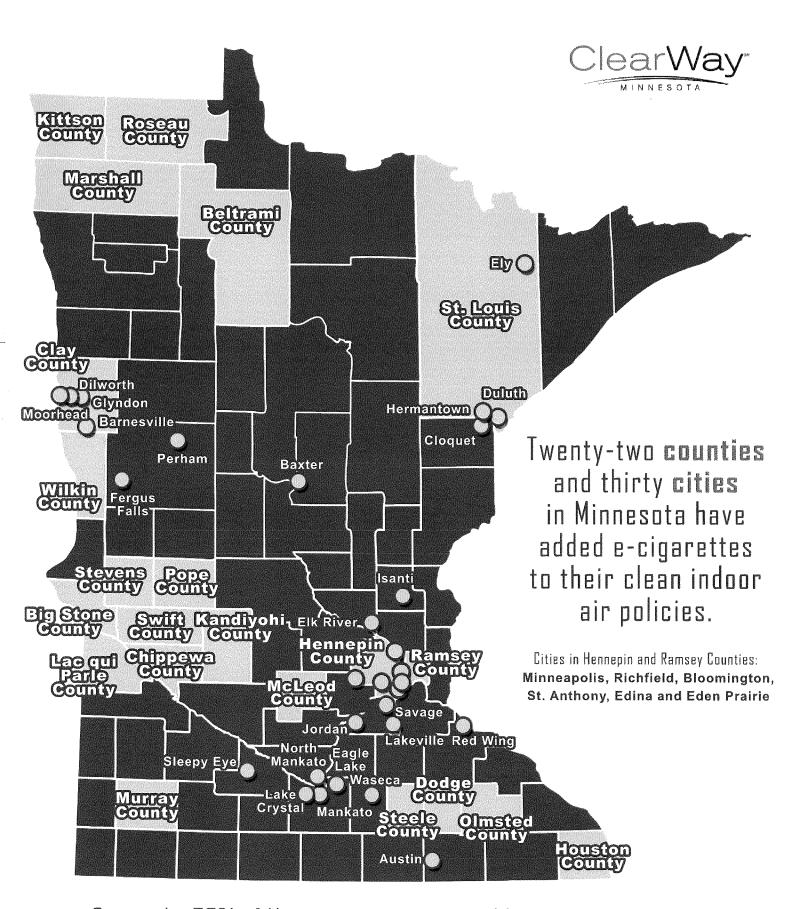
2016 Minnesota Student Survey

TABLE 33 TOBACCO USE*

Itasca County

		ļ	3th		ade	1	1th
		Male	Female	Male 9	Female	Male	1th Female
During the last 30 days, on how many d		%	%	%	%	%	%
smoke a cigarette?	0 days	97%	90%	92%	90%	88%	83%
	1 to 2 days	3%	5%	3%	5%	5%	6%
	3 to 9 days	0%	2%	2%	1%	1%	2%
	10 to 19 days	0%	1%	2%	1%	2%	2%
	20 to 29 days	1%	1%	1%	1%	1%	3%
	All 30 days	0%	1%	1%	1%	3%	5%
smoke cigars, cigarillos or little	0 days	95%	97%	94%	98%	89%	93%
cigars?	1 to 2 days	3%	2%	2%	0%	7%	6%
	3 to 9 days	1%	1%	2%	1%	1%	0%
	10 to 19 days	1%	0%	2%	0%	1%	1%
	20 to 29 days	1%	0%	0%	0%	1%	0%
	All 30 days	0%	1%	1%	0%	1%	0%
use chewing tobacco, snuff or dip?	0 days	92%	98%	87%	96%	80%	92%
	1 to 2 days	4%	2%	4%	2%	4%	3%
	3 to 9 days	2%	0%	3%	1%	1%	0%
	10 to 19 days	1%	0%	2%	0%	4%	0%
	20 to 29 days	1%	0%	1%			
	All 30 days				0%	4%	19
use an electronic cigarette (e-	0 days	1%	0%	2%	0%	8%	3%
cigarette, e-hookah, vaping pen)?^	1 to 2 days	90%	86%	85%	83%	89%	79%
	3 to 9 days	5%	7%	9%	6%	8%	11%
	10 to 19 days	2%	4%	2%	5%	1%	5%
		0%	2%	3%	2%	1%	1%
	20 to 29 days	2%	1%	0%	2%	1%	2%
	All 30 days	1%	1%	1%	0%	0%	2%
use a hookah or a waterpipe to smoke tobacco?^	0 days	97%	95%	95%	96%	97%	97%
	1 to 2 days	1%	2%	2%	1%	2%	2%
	3 to 9 days	1%	2%	2%	1%	0%	0%
	10 to 19 days	1%	0%	1%	0%	0%	2%
	20 to 29 days	1%	0%	0%	0%	1%	0%
	All 30 days	0%	1%	0%	0%	0%	0%
During the last 30 days, on how many days did you smoke cigarettes or other	0 days	92%	91%	90%	90%	84%	80%
obacco products that were flavored to	1 to 2 days	6%	5%	4%	4%	5%	9%
aste like mint or menthol?^	3 to 9 days	0%	2%	2%	2%	2%	5%
	10 to 19 days	0%	2%	1%	2%	3%	0%
	20 to 29 days	1%	1%	1%	1%	2%	1%
	All 30 days	1%	0%	2%	0%	5%	5%
During the last 30 days, on how many	0 days	89%	91%	90%	87%	89%	84%
lays did you use any tobacco product hat was some other flavor, like candy,	1 to 2 days	7%	4%	7%	7%	3%	9%
ruit, chocolate, clove, spice or alcoholic drinks?^	3 to 9 days	1%	2%	2%	4%	3%	5%
Julia 7	10 to 19 days	0%	1%	1%	1%	1%	0%
	20 to 29 days	1%	1%	1%	1%	1%	1%
	All 30 days						······································
		2%	1%	1%	0%	3%	1%

* 5th grade survey did not ask these questions. ^ New questions in 2016.



Currently, **50**% of Minnesotans are covered by clean indoor air policies that include e-cigarettes.

ORDINANCE NUMBER XXX ITASCA COUNTY, MINNESOTA

Prohibiting Electronic Delivery Devices in Public Places, Retail Environments and Places of Work

The Itasca County Board of Commissioners ordains:

SECTION I. <u>Title.</u> This Ordinance shall be known and referenced as the Itasca County Ordinance Number _____ Prohibiting Electronic Delivery Devices in Public Places, Retail Environments and Places of Work.

SECTION II. Purpose and Jurisdiction.

Subsection A. The purpose of this Ordinance is to protect the health, safety and general welfare of the people of Itasca County from the adverse effects of electronic delivery devices, commonly referred to as electronic cigarettes, or e-cigarettes, which closely resemble and purposefully mimic the act of smoking by having users inhale aerosolized liquid nicotine or other substances created by heat through an electronic ignition system.

E-cigarettes produce an aerosol or vapor of undetermined and potentially harmful substances, which may appear similar to smoke emitted by traditional tobacco products. Their use in workplaces and other public places where smoking is prohibited creates concern and confusion and leads to difficulties in enforcing smoking prohibitions.

After testing a number of e-cigarettes from two leading manufacturers, the Food and Drug Administration (FDA) determined that various samples tested contained not only nicotine but also detectable levels of known carcinogens and toxic chemicals, including tobacco-specific nitrosamines and diethylene glycol, a toxic chemical used in antifreeze. FDA testing also suggested that quality control processes used to manufacture these products are inconsistent or non-existent. ("Summary of results: Laboratory analysis of electronic cigarettes conducted by Food and Drug Administration," July 22, 2009).

Subsection B. Pursuant to Minn. Stat. § 145A.05, this Ordinance applies throughout all of Itasca County, including the municipalities therein.

Subsection C. Nothing in this Ordinance shall prevent other local levels of government within Itasca County from adopting more restrictive measures to protect citizens from the dangers of electronic cigarettes or other electronic delivery devices.

SECTION III. Definitions.

Except as may otherwise be provided or clearly implied by context, all terms shall be given their commonly accepted definitions. For the purpose of this Ordinance, the following definitions shall apply:

"Electronic Delivery Device" means any product containing or delivering nicotine, lobelia, marijuana or any other substance intended for human consumption that can be used by a person to simulate smoking in the delivery of nicotine or any other substance through inhalation of aerosol or vapor from the product. The term includes any such devices, whether they are manufactured, distributed, marketed or sold as e-cigarettes, e-cigars, e-pipes, or under any other product name or descriptor.

"Indoor Area" means all space between a floor and a ceiling that is bounded by walls, doorways, or windows, whether open or closed, covering more than 50 percent of the combined surface area of the vertical planes constituting the perimeter of the area. A wall includes any retractable divider, garage door, or other physical barrier, whether temporary or permanent. A 0.011 gauge window screen with an 18 by 16 mesh count is not a wall.

"Use" means the inhaling or exhaling of aerosol or vapor from any electronic delivery device. Use shall also mean carrying an electronic delivery device that is turned on or otherwise activated.

SECTION IV. Prohibition

Subsection A. The use of any electronic delivery device is prohibited anywhere smoking is prohibited by the Minnesota Clean Indoor Air Act, Minn. Stat. §§ 144.414-.417 and any amendments that may be made thereto.

SECTION V. Smoking in Retail Tobacco Establishments

For purposes of this section, "smoking" shall mean the inhaling or exhaling smoke from any lighted or heated cigar, cigarette, pipe, or any other tobacco, plant, synthetic or other product, or inhaling or exhaling aerosol or vapor from any electronic delivery device. Smoking shall include being in possession of a lighted or heated cigar, cigarette, pipe, or any other tobacco, plant, synthetic or other product intended for inhalation, or an electronic delivery device that is turned on or is otherwise activated.

Smoking shall not be permitted and no person shall smoke within the indoor area of any establishment with a tobacco retailer license. Smoking for the purposes of sampling tobacco, tobacco products, tobacco-related devices, or electronic delivery devices is prohibited.

SECTION VI. Proprietors

Subsection A. The proprietor or other person, firm, limited liability company, corporation, or other entity that owns, leases, manages, operates or otherwise controls an area subject to this Ordinance shall make reasonable efforts to prevent violations by:

- (1) Posting signs or by any other appropriate means;
- (2) Not providing any equipment where that would facilitate conduct prohibited by this Ordinance;

- (3) Refusing to serve or service an individual who is violation of this Ordinance; and
- (4) Asking any person who is acting in violation of this Ordinance to refrain and, if the person does not refrain after being asked to do so, asking the person to leave. If the person refuses to leave, the proprietor, person or entity in charge shall handle the situation consistent with lawful methods for handling other persons acting in a disorderly manner or as a trespasser.

Nothing in this Ordinance shall prohibit the proprietor or other person or entity in charge from taking more stringent measures than those contained in this Ordinance or the Minnesota Clean Indoor Air Act to protect individuals from secondhand smoke and the use of electronic delivery devices.

SECTION VII. Other Applicable Laws

This Ordinance is intended to complement the Minnesota Clean Indoor Air Act. Nothing in this Ordinance authorizes smoking or the use of an electronic delivery device in any location that is restricted by other applicable laws or regulations.

SECTION VIII. Violations and Penalties

Subsection A. Use Where Prohibited. It is a violation of this Ordinance for any person to smoke or use an electronic delivery device in an area where prohibited by this Ordinance, or where prohibited by a private policy as authorized by Section VI of this Ordinance.

Subsection B. Proprietors. It is a violation of this Ordinance for the proprietor, person, or entity that owns, leases, manages, operates, or otherwise controls the use of an area subject to this Ordinance to knowingly fail to comply with these provisions.

Subsection C. Continued Violation. Each violation, and every day in which a violation occurs or continues, shall constitute a separate offense.

Subsection D. Criminal Penalty. A person who violates any provision of this Ordinance shall be guilty of a petty misdemeanor.

SECTION IX. Severability. If any portion of this Ordinance is held unenforceable, then such provision will be modified to reflect the purpose of this Ordinance. All remaining provisions of this Ordinance shall remain in full force and effect.

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SECTION X. Effective Date.	This Ordinance shall take effect
Passed this day of	•

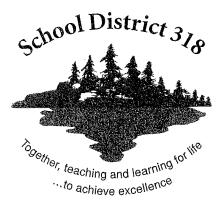
COUNTY OF ITASCA

		BY
		Davin Tinquist, Chairman of the County Board
ATTEST:		
Published this	day of	, 2016.

GRAND RAPIDS HIGH SCHOOL COUNSELING OFFICE

800 NW Conifer Drive Grand Rapids, MN 55744-2499

> 218-327-5770 Fax 218-327-5761



October 6, 2016

Dear Terry Snyder, Itasca County Commissioner,

We support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

Collectively we have 50 years of school counseling experience, averaging over 12 years individually, in the Grand Rapids Public School district. We have seen first-hand the negative impact tobacco has on the students in our schools (middle level and high school). We have also seen a significant spike in the popularity of e-cigarettes.

The increase in e-cigarette use was dramatic enough to lead to a new question on the Minnesota Student Survey which is conducted every 3 years. In 2013 there was no mention of e-cigarettes on the section titled "Tobacco Use" and in 2016 8th, 9th, and 11th grade students were asked how many days in the last 30 they had used an e-cigarette. In the 8th grade 6% of boys and 10% of girls had used one at least 1-2 days. In the 9th grade 14% of boys and 17% of girls had and in the 11th grade 11% of boys and 23% of girls had used an e-cigarette at least one day out of 30 and up to daily for 2% of 11th grade girls!

Allowing e-cigarettes in public places can contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago but, according to the Minnesota Student Survey, this is changing for all types of tobacco use. There was increased use in 11th grade males and females for cigarette, cigars/cigarellos, and chewing tobacco on the 2016 survey as compared to the 2013. In considering this along with the dramatic increase in use and acceptance of e-cigarettes, we cannot help question whether there is a shift in perception of tobacco use as being more socially acceptable that's coming from the popularity of e-cigarettes.

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking this important measure here in Itasca County.

Sheila Anderson Alva Carrie A Fowler Jerea Styd

Sheila Anderson, Nathan Elsen, Carrie Fowler, Teresa Stephens – Grand Rapids High School Counselors

Essentia Health-East Region Grand Rapids/Deer River/Remer 1542 Golf Course Road, Suite 203 Grand Rapids, MN 55744

10/12/16

Dear Itasca Board of Commissioners;

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been the Tobacco Treatment Specialist RN at Essentia Health for 10 years. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

Allowing e-cigarettes in public places can also contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago and many kids don't even remember when there was such a thing as a "smoking section" in restaurants. Why would we want to reverse this healthy societal shift by making e-cigarette use appear publicly acceptable?

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. I will be watching the outcome closely.

Sincerely,

Nicole Pink, RN TTS

Certified Diabetic Educator/Nurse Clinician Clinical Health Coach Tobacco Treatment Specialist

Itasca County Family YMCA 400 River Rd Grand Rapids, MN 55744

October 6, 2016

Dear Itasca Board of Commissioners.

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been the SHIP Coordinator at Get Fit Itasca for one month and with the organization for over a year. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

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The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. I will be watching the outcome closely.

Sincerely,

Mollyann McCann SHIP Coordinator Get Fit Itasca

molly@getfititasca.org

21056 Shallow Lake Road Warba, MN 55793

October 13, 2016

Dear Itasca Board of Commissioners:

I support the proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I was a school counselor in Grand Rapids for 25 years and have first hand experience in seeing the impact of tobacco products on students and on their families. The impact on the health of students and their parents, the cost of smoking which takes resources away from the family, and the academic impact when a student is disciplined for tobacco use is significant.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new and their content is currently unregulated, we simply don't know what their long-term effects may be. Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

The Minnesota Student Survey is given every 3 years to all Minnesota students and provides long term trends in a great many fields regarding safety and health both statewide and by district. In 2016 for the first time an e-cigarette question was included, asking about use in the past 30 days. At Robert J Elkington Middle School, 6% of eighth grade boys and 10% of eighth grade girls had used an e-cigarette at least 1-2 days. At Grand Rapids High School in ninth grade, 14% of the boys and 17% of the girls had, and in the 11th grade, 11% of the boys and 23% of the girls had. In addition 2% of the 11th grade girls admitted to daily use! We may assume that these schools reflect the trend in all Itasca County students, though you may want to ask for data from other schools.

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. It will block the re-normalization of smoking-like behavior. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. I encourage you all to vote to add e-cigarettes to the Clean Indoor Air policy and take a stand for a healthier Minnesota. I will be watching the outcome closely.

Sincerely, Jan Bilden 115 10th Ave NE, Suite A, Deer River MN, 56636

10/10/16

Dear Itasca Board of Commissioners

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been the a LPN and RN at Essentia Health Deer River Clinic for nine years. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

Allowing e-cigarettes in public places can also contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago and many kids don't even remember when there was such a thing as a "smoking section" in restaurants. Why would we want to reverse this healthy societal shift by making e-cigarette use appear publicly acceptable?

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. I will be watching the outcome closely.

Sincerely,

Nursing Supervisor

Certified Lactation Counselor Essentia Health-East Region Grand Rapids/Deer River/Remer

115 10th Avenue NE Deer River, MN 56636

P.218-246-4216/F.218-246-8279 amanda.reed@essentiahealth.org



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Member of the Minnesota State Colleges and Universities

ITASCA's commitment is to provide every first-year student with the **best place to start**. October 10, 2016

Dear Commissioner Snyder:

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been with Itasca Community College for five and a half years, first as Housing Director and currently as the Director of Enrollment Services. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes and the frequent use of them indoors. We prohibit them on the campus of Itasca Community College because we are concerned about the safety of our students, staff and faculty.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

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The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. I will be watching the outcome closely.

Sincerely,

Bill Marshall

Director of Enrollment Services



October 11, 2016

Dear Itasca Board of Commissioners;

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been the Executive Direct at the Itasca County Family YMCA for 16 years. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

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Sincerely,

Executive Director



Lori Duchesneau

D.W. Jones Management

P.O. Box 340

Walker, MN 56484

10/6/16

I support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been the President at D.W. Jones Management for 26 years. I have seen first-hand the negative impact tobacco has on members of our community. I have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

Allowing e-cigarettes in public places can also contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago and many kids don't even remember when there was such a thing as a "smoking section" in restaurants. Why would we want to reverse this healthy societal shift by making e-cigarette use appear publicly acceptable?

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. I will be watching the outcome closely.

Sincerely,

Lori Duchesneau

D.W. Jones Management

Blue Cross and Blue Shield of Minnesota P.O. Box 64560 St. Paul, MN 55164-0560 651 662-8000 800 382-2000



October 18, 2016

Davin Tinquist, Chair Itasca County Board of Commissioners

Dear Commissioner Tinquist:

Blue Cross and Blue Shield of Minnesota strongly supports the proposal to prohibit people from using ecigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

I have been worked in the field of tobacco prevention and control in Minnesota for 22 years and have seen the negative impact tobacco has on members of Minnesota communities. I have also seen the spike in popularity of e-cigarettes, which is a very troubling trend, particularly among young people.

E-cigarettes were deemed tobacco products by the Food and Drug Administration (FDA), who began regulating them as such in August this year. Because they have been unregulated, research on their health impact over the long term is not available.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

Allowing e-cigarettes in public places can also contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago and many kids don't even remember when there was such a thing as a "smoking section" in restaurants. Why would we want to reverse this healthy societal shift by making e-cigarette use appear publicly acceptable?

The proposed common sense regulation of not allowing this tobacco produce to be used anywhere smoking is currently not allowed, provides clean indoor air as the standard in Itasca County. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies

Thank you for taking up this important measure. I will be watching the outcome closely.

Patrick Stieg

Senior Health Improvement Project Manager

patrick.stieg@bluecrossmn.com 651-662-3628

bluecrossmn.com



Itasca County Board of Commissioners 123 N.E. 4th St. Grand Rapids, MN 55744-2600

October 13, 2016

Dear Commissioners:

I am writing on behalf of ClearWay Minnesota, a statewide nonprofit organization working to reduce tobacco's harm in our state. We strongly support the proposal to include e-cigarettes in the language of Itasca County's clean indoor air ordinance.

Common-sense limitations on e-cigarettes will keep our indoor air clean and prevent kids from being exposed to tobacco use. E-cigarette aerosol contains nicotine, heavy metals, formaldehyde and carcinogens. There have been no long-term studies conducted on e-cigarettes, so the ultimate impact on those exposed to their secondhand aerosol is unknown; however, a meta-analysis of research found they contribute to indoor air pollution and concluded they should be covered by smoke-free public policies. E-cigarette use in public places like restaurants also models recreational tobacco behaviors to children and young adults.

The state of Minnesota implemented some restrictions on e-cigarettes in 2014, but they did not go far enough to protect youth and clean indoor air. However, counties and cities have been rising to this challenge at the local level, and to date more than 50 communities have added e-cigarettes to the language of their clean indoor air ordinances. This means approximately 50 percent of Minnesotans are now protected from the chemicals in e-cigarette aerosol, but that number should be higher. Polling also found the vast majority of Minnesotans – 79 percent – support expanding protections to prohibit e-cigarette use in indoor public places.

The air in Minnesota's bars and restaurants has been clean for nearly 10 years. This proposal will keep Itasca County's standard for indoor air high, and will prevent a new normalization of smoking behavior in public. I urge you to support it.

Sincerely,

Molly Moilanen, M.P.P.

Director of Public Affairs

ClearWay MinnesotaSM



Sue Schettle, Chief Executive Officer
1300 Godward Street NE, Ste 2000, Minneapolis, MN 55413
612.623.2885 • www.metrodoctors.com

September 13, 2016

Dear Itasca Board of Commissioners;

On behalf of The Physician Advocacy Network, a project of the Twin Cities Medical Society, we support the current proposal to prohibit people from using e-cigarettes in restaurants, workplaces and other indoor public spaces in Itasca County. This move would treat e-cigarettes the same as conventional cigarettes under the county's Clean Indoor Air policy.

Twin Cities Medical Society has worked in tobacco control and prevention for over 20 years. Our members have seen first-hand the negative impact tobacco has on members of our community. We have also seen the spike in popularity of e-cigarettes.

E-cigarettes are a new technology and are not yet regulated by the Food and Drug Administration (FDA). Because they are so new, and their content is currently unregulated, we simply don't know what their long-term effects may be.

Studies have shown that e-cigarette aerosol contains heavy metals, formaldehyde and other carcinogens. Permitting people to exhale that toxic cocktail of chemicals into our shared air is not acceptable. It is only fair to prohibit people from using e-cigarettes in indoor public spaces where others may be exposed to the aerosol without their consent.

Allowing e-cigarettes in public places can also contribute to a re-normalization of smoking-like behavior. Far fewer kids smoke today than a decade ago and many kids don't even remember when there was such a thing as a "smoking section" in restaurants. Why would we want to reverse this healthy societal shift by making e-cigarette use appear publicly acceptable?

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids safe and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies. Thank you for taking up this important measure here in Itasca. We will be watching the outcome closely.

Sincerely,

Pete Dehnel, MD Medical Director Physician Advocacy Network

Carolyn McClain, MD President Twin Cities Medical Society



Carlton - Cook - Lake - St. Louis Community Health Board

404 West Superior Street, Suite 220
Duluth, MN 55802
Phone: 218 733-2860 • Fax 218 723-4679
www.communityhealthboard.org

Monday, October 10, 2016

Dear Itasca County Board of Commissioners,

As the Director of the Carlton-Cook-Lake-St. Louis Community Health Board, I am writing to encourage your support, to prohibit use of electronic cigarettes (e-cigarettes) in restaurants, workplaces and other indoor public spaces in Itasca County. This ordinance will treat e-cigarettes the same as conventional cigarettes, under Itasca County's Clean Indoor Air policy, and will align with current recommendations from the Minnesota Department of Health and the American Lung Association.

E-cigarettes are not yet regulated by the Food and Drug Administration (FDA). Without regulation, there is no oversight or control of chemicals contained in these products, or of its sale and use. Studies have shown that e-cigarette aerosol contains varying levels of nicotine, heavy metals, formaldehyde, and other known cancer-causing substances. The potential harm that may be caused to people exposed to secondhand emissions from e-cigarettes is not yet fully known. Two initial studies have found formaldehyde, benzene and tobacco-specific nitrosamines (all carcinogens) coming from those secondhand emissions. In light of these studies, permitting people to use and exhale these toxic chemicals into the shared air of public places is unacceptable.

When the e-cigarette ordinance was proposed, and then implemented in St. Louis County, several business owners offered their support for the ordinance, in order to provide clean air for their patrons and employees. Business owners also supported the ordinance, to reduce the time that employees had to spend, to determine whether patrons were using regular cigarettes, or an e-cigarette that looked like a conventional cigarette.

Allowing e-cigarettes in public places, risks a re-normalization of smoking behavior, which increases the risk for pre-teens and adolescents to experiment with e-cigarettes or other tobacco products.

The proposed prohibition on e-cigarette use in restaurants, workplaces and other public indoor spaces will help keep kids and adults safe, and our indoor air clean. Twenty-one counties and thirty cities in Minnesota have added e-cigarettes to their clean indoor air policies.

I appreciate your consideration of this important policy change, in support of the health of all residents of Itasca County.

Sincerely,

Louise Anderson

Farin and

Director

Carlton-Cook-Lake-St. Louis Community Health Board



CITY OF GRAND RAPIDS

Legislation Details (With Text)

File #: 17-0070 Version: 1 Name: Goal review

Type: Agenda Item Status: CC Worksession

File created: 1/25/2017 In control: City Council Work Session

On agenda: 2/13/2017 Final action:

Title: Review proposed 2017 Goals

Sponsors:

Indexes:

Code sections:

Attachments: Final 2017 Data Sheet.pdf

Proposed changes to 2017 Initial Data Sheet.pdf

Date Ver. Action By Action Result

Review proposed 2017 Goals

Attached are two documents. The first titled "Proposed changes to 2017 initial data sheet" contains the original goals established by department heads containing 57 goals. Since the initial review with the full council, Council Member Zeige and Administrator Pagel, veted the list and have made recommendations to narrow the list of goals down to 30. The second attached document labled "Final 2017 data sheet" is the recommended 2017 Goals for staff to work on over the next 10 months.

2017 Council Strategic Outcome Data

Initial Submittal Form

Description of Council Member/Deparment Head Section i Outcome	Section in Comp Plan Goal Fits	Goal in Section	Subgoal in Goal	Lead Department/Commission
Develop health insurance alternatives	Community Service	Efficient use of public asset in providing services in	Efficient use of Protect the public public interest through fiscally providing services	Administration
Take the steps to acquire the ability to impose a local sales tax for street reconstruction and ADA mobility and infrastructure improvements.				
Develop HR workflow in Laserfiche	Community Service	Efficient use of public asset in providing services in	Efficient use of Protect the public public interest through fiscally providing services	Administration
Work with GRPUC to paint or cover utility		Use the arts to animate the physical realm and improve	Embed public art into existing and future streetscapes to create a dynamic and vital	
boxes with tasteful art designs	Arts and Culture Roadmap		physical environment	Arts & Culture Commission
Establish sound operating policies and procedures for the Muti-Use Pavilion	Economic Infrastructure	Enhance the local or quality of life	Support arts, recreation, and educational assets	Civic Center / Parks & Recreation
Assist with developing shoulder season events to increase tourism	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Civic Center / Parks & Recreation
Continue working with service clubs and organizations to improve our City Park system	Natural Infrastructure	Provide support and management of the City's parks and trails	Provide support and management Support, manage, and of the City's parks promote parks within and trails City boundaries	Civic Center / Parks & Recreation

Encourage the County/ATV Clubs to complete		Provide support		
routing to the City limits. Continue working		and management		
with motorized trail constituents to improve		of the City's parks	Improve access to	
snowmobile and ATV access to our City	Natural Infrastructure	and trails	motorized trails`	Civic Center / Parks & Recreation
Create a master plan for expansion and		Build the City's	Improve utilization of	
improvements to the Civic Center considering		economic	local resources, assets,	
multiple community needs	Economic Infrastructure	sustainability	and goods	Civic Center / Parks & Recreation
Complete the feasibility of implementation of a residential rental licensing and inspection program.	Future Land Use Goals and Community Service Goals	enhance the diversity and livability of residential areas. Goal 2: Provide services to protect public health, safety and general welfare.	Promote neighborhood identity, pride and sense of place; Clearly tie regulations, programs and other services to health, safety and general welfare.	Community Development
)				
Provide opportunites for a variety of new housing		Goal 4: Protect and enhance the	Integrate different typse of residential housing while retaining character of distinct neighborhoods; Promote the development oand retention of	
development through issuance of an RFP seeking		diversity and	traditional neighborhoods	
a nousing developer for the Golf Course Rd./Co. Rd. 76 property	Future Land Use Goals	iivabiiity or residential areas.	in and adjacent to the urbanized area.	Community Development
Continue to support investment in the rehabilation of commercial and residential structures, by securing additional SCDP funding and use of the GREDA Commercial Building Improvement Loan program	Future Land Use Goals and Economic Infrastructure Goals	enhance the diversity and livability of Goal 2: Enhance the local quality of livability of the local quality of life	Provided affordable housing opportunities; Develop a thriving downtown.	Community Development/GREDA
) :::-	:::::	

Support the expansion of existing business and industry; including, but not limited to: Blandin Paper, ONE Aviation, and Swan Machine.	Economic Infrastructure Goals and Transportation Goals	Goal 1: Create jobs and income. Goal 3: Build the City's Economic Sustainability; Goal 5: Provide and airport that safely and efficiently meets local and regional demands.	Ensure that Job Creation Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Enable the expansion of existing businesses; Increase diversity of economic base; support airport economic development opportunities.	Community Development/GREDA
Pursue ideas/concepts for the development of GREDA Block 5 site in light of the Fairfield Inn and Suites project	Economic Infrastructure Goals	Goal 2: Enhance local quality of life	Develop a Thriving Downtown; Better Utilize the River as an Economic Asset	Community Development/GREDA
Prepare an ADA Transition Plan for Public Rights of Way	Future Use Land Goals	Goal 7: Provide physical acessibility throughout Grand Rapids		Engineering
Transition to electronic vendor payments Finalize cooperative work with DNR to establish a "Water Use Draught Management Plan".	Community Service Goals Emergency Services Natural Infrastructure	Goal 1: Efficient use of public asset in providing services Protect Natural Infrastructure Economic Assets	Goal 1: Efficient use Protect the public interest of public asset in through fiscally providing services responsible practices Protect Natural Encourage education and researchto explore useful products that use natural resources in a cloosed-loop system	Finance Golf
Implement "Scoring Tees" as part of our effort to attract more golfers Complete "long range irrigation plan"	Emergency Services Natural Infrastructure Economic Infrastructure	Provide support and management of the City's parks and trails Build the City's economic sustainability	Support, manage, and promote parks within City boundaries Support investments with tourism value	Golf

Better protect our datacenter assets by relocating servers and other critical infrastructure to Itasca County Courthouse datacenter.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	EFFICIENT USE OF PROTECT THE PUBLIC PUBLIC ASSET IN INTEREST THROUGH PROVIDING FISCALLY RESPONSIBLE PRACTICES	Information Technology
Seek alternative ways to cool library	Community Services	Communitya: protect the puServices Goal 1:interest throughEfficient use of public assets in practicesfiscally responsite providingprovidingpractices	blic	Library
Maintain and develop relationships with teachers and principals to promote reading and library visits.	Community Services	Community Service Goal 3: Educational Excellence for all	b. continue and enhance working relationships between staff and school districts	Library
 Develop additional afterschool programs for elementary and middle school aged students Work with Teen Advisory Board to develop programs for teens 	Community Services	Community Service Goal 3: Educational Excellence for all	e. Proactively address the need for extracurricular activities within the community.	Library
Collaborate with Reif, ICC, MacRostie, Project Read, Human Rights Commission and other community and regional organizations to present and promote quality programs for adults and children.	Economic Infrastructure	Economic Infrastructure Goal 2: Enhance the Local Quality of	d. Support arts, recreation and educational assets	Library

	Arts & Culture Roadmap	A & C Goal 2:		
		Expand Opportunities	Youth - Celebrate & Expand opportunities	
Offer at least one arts/craft program for children monthly		ts	for in-school and outside of school arts Learning	Library
	Arts & Culture Roadmap	oal 2:	0 + 1 · 1 · 0	
a. Otter arts/missic/writing workshops for adults and teens. b. brilld collections of			Addit & Coffindfilty -	
high-demand popular and informational		Opportunities for Lifelong Arts	Arts-Based	
materials in a wide range of formats			Enrichment & Healing	Library
	Arts & Culture Roadmap	al 4:	Embod Bublic Art into	
		to	existing and Future	
Use art workshops for children and adults		allillate tile physical realm	Streetscapes to create	
to create additional outdoor art pieces			a dynamic and vital	
for installation on Library grounds		Connectivity	physical environment.	Library
		Community		
			b. Continue to provide	
Io be more effective and efficient in reducing		to Protect Public	City Services that	
lations.	Community Service Goals	elfare	welfare	Police
		Community		
		Service Goal 2:		
		Provide Services	b. Continue to provide	
		to Protect Public	City Services that	
Conduct an Emergency Management Table			enhance the general	
Top Exercise	Community Service Goals	General Welfare	welfare	Police

Working with other City departments,		Community Service Goal 2:	c. Clearly tie	
explore the creation of a summer youth		Provide Services	regulations, programs	
safety camp to educate our children about		to Protect Public	and other services to	
personal safety, electrical safety, water safety		Health and	health, safety and	
and basic first-aid.	Community Service Goals	General Welfare	general welfare.	Police
Explore the possibility of more effectively				
investigating the sale of illicit drugs by				
establishing a formalized system of sharing			c. Continue to promote	
drug intelligence and case investigation by		Emergency	inter-agency	
law enforcement agencies within Itasca		Services Goal 1:	Services Goal 1: cooperation (mutual-	
County. The achievement of this goal will		Ensure the safety aid) in providing	aid) in providing	
very much depend upon the willingness of		and security of services to Grand	services to Grand	
other law enforcement agencies to		the Grand Rapids	the Grand Rapids Rapids and surrounding	
participate in joint investigations.	Emergency Services	community	communities.	Police

2017 Council Strategic Outcome Data

Initial Submittal Form

Description of Council Member/Deparment Head Section in Outcome	Section in Comp Plan Goal Fits	Goal in Section	Subgoal in Goal	Lead Department/Commission
Develop health insurance alternatives	Community Service	Efficient use of public asset in providing services	Efficient use of Protect the public public interest through fiscally providing services	Administration
Complete labor negotiations for all five bargaining units	Community Service	Efficient use of public asset in providing services	Efficient use of Protect the public public interest through fiscally providing services	Administration
Take the steps to acquire the ability to impose a local sales tax for street reconstruction and ADA mobility and infrastructure improvements.				
Develop HR workflow in Laserfiche	Community Service	Efficient use of public asset in providing services	Efficient use of Protect the public public interest through fiscally providing services	Administration
Complete the Mississippi Riverfront Venue Feasibility Study	Arts and Culture Roadmap	Enhance Grand Rapids' Distinctive identity through	Connect arts, heritage, and the natural environmenet to help promote Grand Rapids' distinctive identity	Arts & Culture Commission
Develop and implement a business arts	Arts and Culture Roadmap	Enhance Grand Rapids' Distinctive identity through arts and culture	Promote Grand Rapids' distinctive local cultural and arts identity	Arts & Culture Commission

Work with GRPUC to paint or cover utility boxes with tasteful art designs	Arts and Culture Roadmap	Use the arts to animate the physical realm and improve connectivity	Embed public art into existing and future streetscapes to create a dynamic and vital physical environment	Arts & Culture Commission
Convene a working group/committee to form a public art plan	Arts and Culture Roadmap	Use the arts to animate the physical realm and improve connectivity	Embed public art into existing and future streetscapes to create a dynamic and vital physical environment	Arts & Culture Commission
Establish sound operating policies and procedures for the Muti-Use Pavilion	Economic Infrastructure	Support arts, Enhance the local recreation, and quality of life educational ass	Support arts, recreation, and educational assets	Civic Center / Parks & Recreation
Assist with developing shoulder season events to increase tourism	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Civic Center / Parks & Recreation
Continue working with service clubs and organizations to improve our City Park system	Natural Infrastructure	Provide support and management of the City's parks and trails	Provide support and management Support, manage, and of the City's parks promote parks within and trails City boundaries	Civic Center / Parks & Recreation
Encourage the County/ATV Clubs to complete routing to the City limits. Continue working with motorized trail constituents to improve snowmobile and ATV access to our City	Natural Infrastructure	Provide support and management of the City's parks Improve access to and trails motorized trails`	Improve access to motorized trails`	Civic Center / Parks & Recreation
Create a master plan for expansion and improvements to the Civic Center considering multiple community needs	Economic Infrastructure	Build the City's economic sustainability	Improve utilization of local resources, assets, and goods	Civic Center / Parks & Recreation

Support the private redevelopment of the former K-Mart site	Future Land Use Goals	Goal 1: Provide for orderly development by establishing proper relationships among commercial, presidential, industrial land uses	Goal 1: Provide for orderly development by Promote the best use of establishing proper land, from the relationships Community's long-term among commercial, perspective, for new residential, development and reindustrial land uses development.	Community Development
Continue to assess Complete the feasibility of implementation of a residential rental licensing and inspection program.	Future Land Use Goals and Community Service Goals	enhance the diversity and livability of residential areas. I Goal 2: Provide services to protect public health, safety and general swelfare.	Promote neighborhood identity, pride and sense of place; Clearly tie regulations, programs and other services to health, safety and general welfare.	Community Development
Provide opportunites for a variety of new housing development through issuance of an RFP seeking a housing developer for the Golf Course Rd./Co. Rd. 76 property	Future Land Use Goals	Goal 4: Protect and lend and lend and the diversity and livability of residential areas.	Integrate different typse of residential housing while retaining character of distinct neighborhoods; Promote the development oand retention of traditional neighborhoods in and adjacent to the urbanized area.	Community Development
Pursue additional Industrial Park development	Economic Infrastructure Goals	Goal 1: Create jobs land income. Goal as: Build the City's Economic Sustainability	Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Increase diversity of economic base.	Community Development/GREDA

Continue to support investment in the rehabilation of commercial and residential structures, by pursuing Securing additional SCDP funding and use of the GREDA Commercial Building Improvement Loan program	Future Land Use Goals and Economic Infrastructure Goals	enhance the diversity and livability of coal 2: Enhance the local quality of life	Provided affordable housing opportunities; Develop a thriving downtown.	Community Development/GREDA
Support the expansion of existing business and industry; including, but not limited to: Blandin Paper, ONE Aviation, and Swan Machine. Complete the sale of GREDA Block 20/21 site and the planned private development of an 82 unit	Economic Infrastructure Goals and Transportation Goals Economic Infrastructure Goals	Goal 1: Create jobs and income. Goal 3: Build the City's Economic Sustainability; Goal 5: Provide and airport that safely and efficiently meets local and regional demands. Goal 2: Enhance local quality of life	Ensure that Job Creation Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Enable the expansion of existing businesses; Increase diversity of economic base; support airport economic development opportunities. Develop a Thriving Downtown; Better Utilize	Community Development/GREDA Community Development/GREDA
Pursue ideas/concepts for the development of GREDA Block 5 site in light of the Fairfield Inn and Suites project	Economic Infrastructure Goals	Goal 2: Enhance local quality of life	Asset Develop a Thriving Downtown; Better Utilize the River as an Economic	Community Development/GREDA
Prepare an ADA Transition Plan for Public Rights of Way	Future Use Land Goals	Goal 7: Provide physical acessibility throughout Grand Rapids	Encourage the provision of access to residents and visitors with disabilities	Engineering

Explore opportunites for connecting our City trails and sidwalks to the Tioga Trail in Cohasset, specifically along County Road 63 and 76	Natural Infrastructure	Goal 4: Provide support and management of the City's Parks and Trails	Promote bicycle and pedestrian connectivity within neighborhoods and between destinations; Work with adjacent local govering units and the State	Engineering
Review City's stormwater ordinance and credit policy to ensure businesses are receiving all applicable credits and to encourage new development that includes stormwater treatment	Economic Infrastructure	Goal 3: Build the City's Economic Sustainability	Improve utilization of local resources, assets and goods	Engineering
Complete the revised Airport Layout Plan and implement, as recommended, the Airport Safety Zone changes.	Transportation Goals	Goal 5: Provide an airport that safely and efficiently meets local and regional demands	Guide future airport development so that it will satisfy aviation demand.	Guide future airport development so that it will Engineering, Public Works and satisfy aviation demand.
Transition to electronic vendor payments	Community Service Goals	Goal 1: Efficient use of public asset in providing services	Goal 1: Efficient use Protect the public interest of public asset in through fiscally providing services responsible practices	Finance
Review City purchasing policy	Community Service Goals	Goal 1: Efficient use of public asset in providing services	Goal 1: Efficient use Protect the public interest of public asset in through fiscally providing services responsible practices	Finance
Finalize cooperative work with DNR to establish a "Water Use Draught Management Plan".	Emergency Services Natural Infrastructure	Protect Natural Infrastructure Economic Assets	Encourage education and researchto explore useful products that use natural resources in a cloosed-	Golf

Continue to identify diseased trees and plant trees Emergency Services Natural on an annual basis	Emergency Services Natural Infrastructure	Integrate the natural infrastructure within the urban core of the city	Support and enhance the urban forest	Golf
Continue to add a mix of tree varieties	Emergency Services Natural Infrastructure	Intgrate the natural infrastructure within the rural areas	Support re-forestation and other native ecosystem restoration in the context of climate change	Golf
Implement "Scoring Tees" as part of our effort to attract more golfers	Emergency Services Natural Infrastructure	Provide support and management of the City's parks and trails	Support, manage, and promote parks within City boundaries	Golf
Continue to invest in the golf course infrastructure Economic so that it is attractive to the golf community	Infrastructure		Create jobs and income	Golf
Market the course as a very walkable facility	Transportation Goals	Strive to become a walkable city	Construct and maintain facilities, services, and programs that encourage	Golf
Complete "long range irrigation plan"	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Golf
Convert most of Golf/Lodging packages to "pay at the clubhouse check-in" instead of billing lodging properties.	Community Service	SE OF	PUBLIC ASSET IN INTEREST THE PUBLIC PUBLIC ASSET IN INTEREST THROUGH FISCALLY RESPONSIBLE PRACTICES	Golf
Better protect our datacenter assets by relocating servers and other critical infrastructure to Itasca County Courthouse datacenter.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	EFFICIENT USE OF PROTECT THE PUBLIC PUBLIC ASSET IN INTEREST THROUGH PROVIDING FISCALLY RESPONSIBLE PRACTICES	Information Technology
Formalize a collaborative agreement with Itasca County to share in a data protection/backup system to benefit both organizations.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	EFFICIENT USE OF PROTECT THE PUBLIC PUBLIC ASSET IN INTEREST THROUGH PROVIDING FISCALLY RESPONSIBLE SERVICES PRACTICES	Information Technology

A Reduce energy consumption by replacing existing lights with high-efficiency lighting (eliminate). B. seek alternative ways to cool library	Community Services	Communitya: protect the puServices Goal 1:interest throughEfficient use of public assets in practicespracticesprovidingservices	blic	Library
Maintain robust public access computers and online connections for public internet Public Infrastructure use		Community Service Goal 2: Provide Services to Protect Public Health and General Welfare Public Infrastructure Goal 2: Plan for expansion of public utilities	Communityb. Continue toService Goal 2:provide City ServicesProvide Servicesthat enhance theto Protectgeneral welfarePublic Healthg. Enhance andand Generalexpand access toWelfarecommunications andPublicinformation networksInfrastructureinformation networksGoal 2: Plan forexpansion ofpublic utilitiesexpansion of	Library
Promote the Riverfront Energy Center as a resource for alternative energy education	Community Services	Community Service Goal 3: Educational Excellence for all	a. Ensure the provision and maintenance of adequate educational infrastructure	ibrary
Maintain and develop relationships with teachers and principals to promote reading and library visits.	Community Services	Community Service Goal 3: Educational Excellence for all	b. continue and enhance working relationships between staff and school districts	Library

Continue story times and other programs Community Services	Community Services	Community	c. Support and	
for preschoolers		Service Goal 3:	promote activities to	
		Educational	further early	
		Excellence for	childhood education	
		70		
				Library
	Community Services	Community	d.Improve	
		Service Goal 3:	opportunities and	
			quality of continuing	
		Excellence for	education	
Offer educational programs for all ages, including computer classes				Library
-	Community Services	Community	d.Improve	
		Service Goal 3:	opportunities and	
		Educational	quality of continuing	
Provide materials and access to		Excellence for	education	
resources that enhance the acquisition of		70		
knowledge and the development of skills				Library
	Community Services	Community	e. Proactively address	
1. Develop additional afterschool		Service Goal 3:	the need for	
programs for elementary and middle		Educational	extracurricular	
school aged students		Excellence for	activities within the	
2. Work with Teen Advisory Board to		all	community.	
develop programs for teens			,	Library
Collaborate with Reif, ICC, MacRostie,	Economic Infrastructure	Economic	d. Support arts,	
Project Read, Human Rights Commission		Infrastructure	recreation and	
and other community and regional		Goal 2:	educational assets	
organizations to present and promote		Enhance the		
quality programs for adults and children.		Local Quality of		
		Life		Library

Host local musicians, writers and artists	Arts & Culture Roadmap	A&CGoal 1:	Promote GR	
for programs and displays.		Enhance Grand	Distinctive Local	
,			720000000000000000000000000000000000000	
		Distinctive	Identity	
		Identity through		
		Arts & Culture		
				Library
	Arts & Culture Roadmap	A & C Goal 2:		
		Expand	Youth - Celebrate &	
		unities	Expand opportunities	
		ts	for in-school and	
Offer at least one arts/craft program for			outside of school arts	
children monthly)	Learning	Library
	Arts & Culture Roadmap	A & C Goal 2:		
a. Offer arts/music/writing workshops for		Expand	Adult & Community -	
adults and teens b. build collections of		unities	Increase Access to	
high-demand popular and informational		for Lifelong Arts Arts-Based	Arts-Based	
materials in a wide range of formats		Learning	Enrichment & Healing	Library
	Arts & Culture Roadmap	A&CGOal3:		
		Foster Inclusive		
a. Maintain the Community Room for		Arts & Cultural	Facilitate Community	
public use b . Offer a wide variety of Arts			Space & Programming	
& Culture program through Legacy		٤Ŋ	that welcome the	
funding		•	entire community	Library
	Arts & Culture Roadmap	A & C Goal 3:		
		Foster Inclusive		
		Arts & Culltural	Expand A&C offerings	
		Offerings and	to all people	
		Expand Access	regardless of family	
Offer Free programming			income.	Library

	Arts & Culture Roadmap	A & C Goal 4: Use the Arts to	Embed Public Art into	
Use art workshops for children and adults to create additional outdoor art pieces for installation on Library grounds		animate the physical realm and Improve	existing and Future Streetscapes to create a dynamic and vital physical environment.	Library
Display artwork in display cases and in library spaces, including workshop creations	Arts & Culture Roadmap	., = - 0	Tap existing spaces to create opportunities for creative practitioners to affordably live, work, and share their work	Library
To be more effective and efficient in reducing blight in our city, explore the use of technology to better track blight violations.	Community Service Goals	Community Service Goal 2: Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police
Conduct an Emergency Management Table Top Exercise	Community Service Goals	Community Service Goal 2: Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police
Working with other City departments, explore the creation of a summer youth safety camp to educate our children about personal safety, electrical safety, water safety and basic first-aid.	Community Service Goals	Community Service Goal 2: Provide Services to Protect Public Health and General Welfare	c. Clearly tie regulations, programs and other services to health, safety and general welfare.	Police

Amend/Update City Ordinance Chapter 155 regulation animals.	Community Service Goals	Community Service Goal 2: Provide Services to Protect Public Health and General Welfare	d. Periodically review regulations and programs for effectiveness.	Police
Explore the possibility of more effectively investigating the sale of illicit drugs by establishing a formalized system of sharing drug intelligence and case investigation by law enforcement agencies within Itasca County. The achievement of this goal will very much depend upon the willingness of other law enforcement agencies to participate in joint investigations.	Emergency Services	c. Continue to profemergency inter-agency Services Goal 1: cooperation (mut Ensure the safety aid) in providing and security of services to Grand the Grand Rapids Rapids and surrou community communities.	c. Continue to promote inter-agency Services Goal 1: cooperation (mutual-Ensure the safety aid) in providing and security of services to Grand the Grand Rapids Rapids and surrounding community	Police