



# CITY OF GRAND RAPIDS

## Meeting Agenda Full Detail - Final City Council Work Session

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Monday, March 27, 2017

4:00 PM

City Hall Conference Room 2A

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**CALL TO ORDER:** Pursuant to due notice and call thereof a Special Meeting/Worksession of the Grand Rapids City Council will be held on Monday, March 27, 2017 at 4:00 p.m. in City Hall Conference Room 2A, 420 North Pokegama Avenue, Grand Rapids, Minnesota.

**CALL OF ROLL:** On a call of roll, the following members were present:

### Discussion Items

1. 17-0204 Continued E-cigarette Discussion
  
2. 17-0070 Review proposed 2017 Goals  
**Attachments:** [Final 2017 Data Sheet.pdf](#)  
[Proposed changes to 2017 Initial Data Sheet.pdf](#)  
**Legislative History**  
2/13/17 City Council Work Session Postponed
  
3. 14-0789 Review 5:00 PM Regular Meeting

### ADJOURN

*Attest: Lynn DeGrio, Human Resources Director*



CITY OF  
GRAND RAPIDS  
IT'S IN MINNESOTA'S NATURE

# CITY OF GRAND RAPIDS

## Legislation Details (With Text)

**File #:** 17-0204      **Version:** 1      **Name:** Continued E-cigarette Discussion  
**Type:** Agenda Item      **Status:** CC Worksession  
**File created:** 3/23/2017      **In control:** City Council Work Session  
**On agenda:** 4/10/2017      **Final action:**  
**Title:** Continued E-cigarette Discussion  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:** [4-10-17 Clean Indoor Air Act](#)  
[4-10-27 Resolution Supporting Countywide Regulations](#)

Date	Ver.	Action By	Action	Result
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Continued E-cigarette Discussion



# CITY OF GRAND RAPIDS

## Legislation Details (With Text)

**File #:** 17-0070      **Version:** 1      **Name:** Goal review  
**Type:** Agenda Item      **Status:** CC Worksession  
**File created:** 1/25/2017      **In control:** City Council Work Session  
**On agenda:** 3/27/2017      **Final action:**  
**Title:** Review proposed 2017 Goals  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:** [Final 2017 Data Sheet.pdf](#)  
[Proposed changes to 2017 Initial Data Sheet.pdf](#)

Date	Ver.	Action By	Action	Result
2/13/2017	1	City Council Work Session	Postponed	

### Review proposed 2017 Goals

Attached are two documents. The first titled "Proposed changes to 2017 initial data sheet" contains the original goals established by department heads containing 57 goals. Since the initial review with the full council, Council Member Zeige and Administrator Pagel, vetted the list and have made recommendations to narrow the list of goals down to 30. The second attached document labeled "Final 2017 data sheet" is the recommended 2017 Goals for staff to work on over the next 10 months.

## 2017 Council Strategic Outcome Data

### Initial Submittal Form

Description of Council Member/Department Head Outcome	Section in Comp Plan Goal Fits	Goal in Section	Subgoal in Goal	Lead Department
Develop health insurance alternatives	Community Service	Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Administration
Take the steps to acquire the ability to impose a local sales tax for street reconstruction and ADA mobility and infrastructure improvements.				
Develop HR workflow in Laserfiche	Community Service	Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Administration
Work with GRPUC to paint or cover utility boxes with tasteful art designs	Arts and Culture Roadmap	Use the arts to animate the physical realm and improve connectivity	Embed public art into existing and future streetscapes to create a dynamic and vital physical environment	Arts & Culture
Establish sound operating policies and procedures for the Multi-Use Pavilion	Economic Infrastructure	Enhance the local quality of life	Support arts, recreation, and educational assets	Civic Center
Assist with developing shoulder season events to increase tourism	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Civic Center
Continue working with service clubs and organizations to improve our City Park system	Natural Infrastructure	Provide support and management of the City's parks and trails	Support, manage, and promote parks within City boundaries	Civic Center

Encourage the County/ATV Clubs to complete routing to the City limits. Continue working with motorized trail constituents to improve snowmobile and ATV access to our City	Natural Infrastructure	Provide support and management of the City's parks and trails	Improve access to motorized trails`	Civic Ce
Create a master plan for expansion and improvements to the Civic Center considering multiple community needs	Economic Infrastructure	Build the City's economic sustainability	Improve utilization of local resources, assets, and goods	Civic Ce
Complete the feasibility of implementation of a residential rental licensing and inspection program.	Future Land Use Goals and Community Service Goals	enhance the diversity and livability of residential areas. Goal 2: Provide services to protect public health, safety and general welfare.	Promote neighborhood identity, pride and sense of place; Clearly tie regulations, programs and other services to health, safety and general welfare.	Commun
Provide opportunities for a variety of new housing development through issuance of an RFP seeking a housing developer for the Golf Course Rd./Co. Rd. 76 property	Future Land Use Goals	Goal 4: Protect and enhance the diversity and livability of residential areas.	Integrate different types of residential housing while retaining character of distinct neighborhoods; Promote the development and retention of traditional neighborhoods in and adjacent to the urbanized area.	Commun
Continue to support investment in the rehabilitation of commercial and residential structures, by securing additional SCDP funding and use of the GREDA Commercial Building Improvement Loan program	Future Land Use Goals and Economic Infrastructure Goals	Goal 1: Protect and enhance the diversity and livability of residential areas. Goal 2: Enhance the local quality of life	Provided affordable housing opportunities; Develop a thriving downtown.	Commun

Support the expansion of existing business and industry; including, but not limited to: Blandin Paper, ONE Aviation, and Swan Machine.	Economic Infrastructure Goals and Transportation Goals	Goal 1: Create jobs and income. Goal 3: Build the City's Economic Sustainability; Goal 5: Provide and airport that safely and efficiently meets local and regional demands.	Ensure that Job Creation Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Enable the expansion of existing businesses; Increase diversity of economic base; support airport economic development opportunities.	Commun
Pursue ideas/concepts for the development of GREDA Block 5 site in light of the Fairfield Inn and Suites project	Economic Infrastructure Goals	Goal 2: Enhance local quality of life	Develop a Thriving Downtown; Better Utilize the River as an Economic Asset	Commun
Prepare an ADA Transition Plan for Public Rights of Way	Future Use Land Goals	Goal 7: Provide physical accessibility throughout Grand Rapids	Encourage the provision of access to residents and visitors with disabilities	Enginee
Transition to electronic vendor payments	Community Service Goals	Goal 1: Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Finance
Finalize cooperative work with DNR to establish a "Water Use Draught Management Plan".	Emergency Services Natural Infrastructure	Protect Natural Infrastructure Economic Assets	Encourage education and research to explore useful products that use natural resources in a closed-loop system	Golf
Implement "Scoring Tees" as part of our effort to attract more golfers	Emergency Services Natural Infrastructure	Provide support and management of the City's parks and trails	Support, manage, and promote parks within City boundaries	Golf
Complete "long range irrigation plan"	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Golf

Better protect our datacenter assets by re-locating servers and other critical infrastructure to Itasca County Courthouse datacenter.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	PROTECT THE PUBLIC INTEREST THROUGH FISCALLY RESPONSIBLE PRACTICES	Inform
Seek alternative ways to cool library	Community Services	<b>Community Services Goal 1:</b> Efficient use of public assets in providing services	a: protect the public interest through fiscally responsible practices	Library
Maintain and develop relationships with teachers and principals to promote reading and library visits.	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	b. continue and enhance working relationships between staff and school districts	Library
<ol style="list-style-type: none"> <li>1. Develop additional afterschool programs for elementary and middle school aged students</li> <li>2. Work with Teen Advisory Board to develop programs for teens</li> </ol>	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	e. Proactively address the need for extracurricular activities within the community.	Library
Collaborate with Reif, ICC, MacRostie, Project Read, Human Rights Commission and other community and regional organizations to present and promote quality programs for adults and children.	Economic Infrastructure	<b>Economic Infrastructure Goal 2:</b> Enhance the Local Quality of Life	d. Support arts, recreation and educational assets	Library

Offer at least one arts/craft program for children monthly	Arts & Culture Roadmap	<b>A &amp; C Goal 2:</b> Expand Opportunities for Lifelong Arts Learning	Youth - Celebrate & Expand opportunities for in-school and outside of school arts Learning	Library
<b>a.</b> Offer arts/music/writing workshops for adults and teens <b>b.</b> build collections of high-demand popular and informational materials in a wide range of formats	Arts & Culture Roadmap	<b>A &amp; C Goal 2:</b> Expand Opportunities for Lifelong Arts Learning	Adult & Community - Increase Access to Arts-Based Enrichment & Healing	Library
Use art workshops for children and adults to create additional outdoor art pieces for installation on Library grounds	Arts & Culture Roadmap	<b>A &amp; C Goal 4:</b> Use the Arts to animate the physical realm and Improve Connectivity	Embed Public Art into existing and Future Streetscapes to create a dynamic and vital physical environment.	Library
To be more effective and efficient in reducing blight in our city, explore the use of technology to better track blight violations.	Community Service Goals	<b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police
Conduct an Emergency Management Table Top Exercise	Community Service Goals	<b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police



<p>Working with other City departments, explore the creation of a summer youth safety camp to educate our children about personal safety, electrical safety, water safety and basic first-aid.</p>	<p>Community Service Goals</p>	<p><b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare</p>	<p>c. Clearly tie regulations, programs and other services to health, safety and general welfare.</p>	<p>Police</p>
<p>Explore the possibility of more effectively investigating the sale of illicit drugs by establishing a formalized system of sharing drug intelligence and case investigation by law enforcement agencies within Itasca County. The achievement of this goal will very much depend upon the willingness of other law enforcement agencies to participate in joint investigations.</p>	<p>Emergency Services</p>	<p><b>Emergency Services Goal 1:</b> Ensure the safety and security of the Grand Rapids community</p>	<p>c. Continue to promote inter-agency cooperation (mutual-aid) in providing services to Grand Rapids and surrounding communities.</p>	<p>Police</p>

## 2017 Council Strategic Outcome Data

### Initial Submittal Form

Description of Council Member/Department Head Outcome	Section in Comp Plan Goal Fits	Goal in Section	Subgoal in Goal	Lead Department
Develop health insurance alternatives	Community Service	Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Administration
Complete labor negotiations for all five bargaining units	Community Service	Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Administration
Take the steps to acquire the ability to impose a local sales tax for street reconstruction and ADA mobility and infrastructure improvements.				
Develop HR workflow in Laserfiche	Community Service	Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Administration
Complete the Mississippi Riverfront Venue Feasibility Study	Arts and Culture Roadmap	Enhance Grand Rapids' Distinctive identity through arts and culture	Connect arts, heritage, and the natural environment to help promote Grand Rapids' distinctive identity	Arts & Culture
Develop and implement a business arts award	Arts and Culture Roadmap	Enhance Grand Rapids' Distinctive identity through arts and culture	Promote Grand Rapids' distinctive local cultural and arts identity	Arts & Culture

Work with GRPUC to paint or cover utility boxes with tasteful art designs	Arts and Culture Roadmap	Use the arts to animate the physical realm and improve connectivity	Embed public art into existing and future streetscapes to create a dynamic and vital physical environment	Arts &
Convene a working group/committee to form a public art plan	Arts and Culture Roadmap	Use the arts to animate the physical realm and improve connectivity	Embed public art into existing and future streetscapes to create a dynamic and vital physical environment	Arts &
Establish sound operating policies and procedures for the Multi-Use Pavilion	Economic Infrastructure	Enhance the local quality of life	Support arts, recreation, and educational assets	Civic Ce
Assist with developing shoulder season events to increase tourism	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Civic Ce
Continue working with service clubs and organizations to improve our City Park system	Natural Infrastructure	Provide support and management of the City's parks and trails	Support, manage, and promote parks within City boundaries	Civic Ce
Encourage the County/ATV Clubs to complete routing to the City limits. Continue working with motorized trail constituents to improve snowmobile and ATV access to our City	Natural Infrastructure	Provide support and management of the City's parks and trails	Improve access to motorized trails`	Civic Ce
Create a master plan for expansion and improvements to the Civic Center considering multiple community needs	Economic Infrastructure	Build the City's economic sustainability	Improve utilization of local resources, assets, and goods	Civic Ce

Support the private redevelopment of the former K-Mart site	Future Land Use Goals	Goal 1: Provide for orderly development by establishing proper relationships among commercial, residential, industrial land uses	Promote the best use of land, from the Community's long-term perspective, for new development and re-development.	Commun
Continue to assess Complete the feasibility of implementation of a residential rental licensing and inspection program.	Future Land Use Goals and Community Service Goals	enhance the diversity and livability of residential areas. Goal 2: Provide services to protect public health, safety and general welfare.	Promote neighborhood identity, pride and sense of place; Clearly tie regulations, programs and other services to health, safety and general welfare.	Commun
Provide opportunities for a variety of new housing development through issuance of an RFP seeking a housing developer for the Golf Course Rd./Co. Rd. 76 property	Future Land Use Goals	Goal 4: Protect and enhance the diversity and livability of residential areas.	Integrate different types of residential housing while retaining character of distinct neighborhoods; Promote the development and retention of traditional neighborhoods in and adjacent to the urbanized area.	Commun
Pursue additional Industrial Park development	Economic Infrastructure Goals	Goal 1: Create jobs and income. Goal 3: Build the City's Economic Sustainability	Ensure that job creation Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Increase diversity of economic base.	Commun

Continue to support investment in the rehabilitation of commercial and residential structures, by pursuing Securing additional SCDP funding and use of the GREDA Commercial Building Improvement Loan program	Future Land Use Goals and Economic Infrastructure Goals	Goal 1: Protect and enhance the diversity and livability of residential areas. Goal 2: Enhance the local quality of life	Provided affordable housing opportunities; Develop a thriving downtown.	Commun
Support the expansion of existing business and industry; including, but not limited to: Blandin Paper, ONE Aviation, and Swan Machine.	Economic Infrastructure Goals and Transportation Goals	Goal 1: Create jobs and income. Goal 3: Build the City's Economic Sustainability; Goal 5: Provide and airport that safely and efficiently meets local and regional demands.	Ensure that Job Creation Efforts Include High-Wage/High-Quality Jobs; Recruit businesses that add jobs and income opportunities; Enable the expansion of existing businesses; Increase diversity of economic base; support airport economic development opportunities.	Commun
Complete the sale of GREDA Block 20/21 site and the planned private development of an 82 unit Fairfield Inn and Suites	Economic Infrastructure Goals	Goal 2: Enhance local quality of life	Develop a Thriving Downtown; Better Utilize the River as an Economic Asset	Commun
Pursue ideas/concepts for the development of GREDA Block 5 site in light of the Fairfield Inn and Suites project	Economic Infrastructure Goals	Goal 2: Enhance local quality of life	Develop a Thriving Downtown; Better Utilize the River as an Economic Asset	Commun
Prepare an ADA Transition Plan for Public Rights of Way	Future Use Land Goals	Goal 7: Provide physical accessibility throughout Grand Rapids	Encourage the provision of access to residents and visitors with disabilities	Enginee

Explore opportunities for connecting our City trails and sidewalks to the Tioga Trail in Cohasset, specifically along County Road 63 and 76	Natural Infrastructure	Goal 4: Provide support and management of the City's Parks and Trails	Promote bicycle and pedestrian connectivity within neighborhoods and between destinations; Work with adjacent local governing units and the State	Engineer
Review City's stormwater ordinance and credit policy to ensure businesses are receiving all applicable credits and to encourage new development that includes stormwater treatment	Economic Infrastructure	Goal 3: Build the City's Economic Sustainability	Improve utilization of local resources, assets and goods	Engineer
Complete the revised Airport Layout Plan and implement, as recommended, the Airport Safety Zone changes.	Transportation Goals	Goal 5: Provide an airport that safely and efficiently meets local and regional demands	Guide future airport development so that it will satisfy aviation demand.	Engineer Commu
Transition to electronic vendor payments	Community Service Goals	Goal 1: Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Finance
Review City purchasing policy	Community Service Goals	Goal 1: Efficient use of public asset in providing services	Protect the public interest through fiscally responsible practices	Finance
Finalize cooperative work with DNR to establish a "Water Use Draught Management Plan".	Emergency Services Natural Infrastructure	Protect Natural Infrastructure Economic Assets	Encourage education and research to explore useful products that use natural resources in a closed-loop system	Golf

Continue to identify diseased trees and plant trees on an annual basis	Emergency Services Natural Infrastructure	Integrate the natural infrastructure within the urban core of the city	Support and enhance the urban forest	Golf
Continue to add a mix of tree varieties	Emergency Services Natural Infrastructure	Integrate the natural infrastructure within the rural areas	Support re-forestation and other native ecosystem restoration in the context of climate change	Golf
Implement "Scoring Tees" as part of our effort to attract more golfers	Emergency Services Natural Infrastructure	Provide support and management of the City's parks and trails	Support, manage, and promote parks within City boundaries	Golf
Continue to invest in the golf course infrastructure so that it is attractive to the golf community	Economic Infrastructure		Create jobs and income	Golf
Market the course as a very walkable facility	Transportation Goals	Strive to become a walkable city	Construct and maintain facilities, services, and programs that encourage walking	Golf
Complete "long range irrigation plan"	Economic Infrastructure	Build the City's economic sustainability	Support investments with tourism value	Golf
Convert most of Golf/Lodging packages to "pay at the clubhouse check-in" instead of billing lodging properties.	Community Service	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	PROTECT THE PUBLIC INTEREST THROUGH FISCALLY RESPONSIBLE PRACTICES	Golf
Better protect our datacenter assets by re-locating servers and other critical infrastructure to Itasca County Courthouse datacenter.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	PROTECT THE PUBLIC INTEREST THROUGH FISCALLY RESPONSIBLE PRACTICES	Informa
Formalize a collaborative agreement with Itasca County to share in a data protection/backup system to benefit both organizations.	Community Service Goals	EFFICIENT USE OF PUBLIC ASSET IN PROVIDING SERVICES	PROTECT THE PUBLIC INTEREST THROUGH FISCALLY RESPONSIBLE PRACTICES	Informa

<p>A Reduce energy consumption by replacing existing lights with high-efficiency lighting (eliminate). B. seek alternative ways to cool library</p>	<p>Community Services</p>	<p><b>Community Services Goal 1:</b> Efficient use of public assets in providing services</p>	<p>a: protect the public interest through fiscally responsible practices</p>	<p>Library</p>
<p>Maintain robust public access computers and online connections for public internet use</p>	<p>Community Services Public Infrastructure</p>	<p><b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare <b>Public Infrastructure Goal 2:</b> Plan for expansion of public utilities</p>	<p>b. Continue to provide City Services that enhance the general welfare g.Enhance and expand access to communications and information networks</p>	<p>Library</p>
<p>Promote the Riverfront Energy Center as a resource for alternative energy education</p>	<p>Community Services</p>	<p><b>Community Service Goal 3: Educational Excellence for all</b></p>	<p>a. Ensure the provision and maintenance of adequate educational infrastructure</p>	<p>Library</p>
<p>Maintain and develop relationships with teachers and principals to promote reading and library visits.</p>	<p>Community Services</p>	<p><b>Community Service Goal 3: Educational Excellence for all</b></p>	<p>b. continue and enhance working relationships between staff and school districts</p>	<p>Library</p>



Continue story times and other programs for preschoolers	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	c. Support and promote activities to further early childhood education	Library
Offer educational programs for all ages, including computer classes	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	d. Improve opportunities and quality of continuing education	Library
Provide materials and access to resources that enhance the acquisition of knowledge and the development of skills	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	d. Improve opportunities and quality of continuing education	Library
<ol style="list-style-type: none"> <li>1. Develop additional afterschool programs for elementary and middle school aged students</li> <li>2. Work with Teen Advisory Board to develop programs for teens</li> </ol>	Community Services	<b>Community Service Goal 3: Educational Excellence for all</b>	e. Proactively address the need for extracurricular activities within the community.	Library
Collaborate with Reif, ICC, MacRostie, Project Read, Human Rights Commission and other community and regional organizations to present and promote quality programs for adults and children.	Economic Infrastructure	<b>Economic Infrastructure Goal 2: Enhance the Local Quality of Life</b>	d. Support arts, recreation and educational assets	Library

Host local musicians, writers and artists for programs and displays.	Arts & Culture Roadmap	<b>A &amp; C Goal 1:</b> Enhance Grand Rapids' Distinctive Identity through Arts & Culture	Promote GR Distinctive Local Cultural and Arts Identity	Library
Offer at least one arts/craft program for children monthly	Arts & Culture Roadmap	<b>A &amp; C Goal 2:</b> Expand Opportunities for Lifelong Arts Learning	Youth - Celebrate & Expand opportunities for in-school and outside of school arts Learning	Library
<b>a.</b> Offer arts/music/writing workshops for adults and teens <b>b.</b> build collections of high-demand popular and informational materials in a wide range of formats	Arts & Culture Roadmap	<b>A &amp; C Goal 2:</b> Expand Opportunities for Lifelong Arts Learning	Adult & Community - Increase Access to Arts-Based Enrichment & Healing	Library
<b>a.</b> Maintain the Community Room for public use <b>b.</b> Offer a wide variety of Arts & Culture program through Legacy funding	Arts & Culture Roadmap	<b>A &amp; C Goal 3:</b> Foster Inclusive Arts & Cultural Offerings and Expand Access	Facilitate Community Space & Programming that welcome the entire community	Library
Offer Free programming	Arts & Culture Roadmap	<b>A &amp; C Goal 3:</b> Foster Inclusive Arts & Cultural Offerings and Expand Access	Expand A&C offerings to all people regardless of family income.	Library

Use art workshops for children and adults to create additional outdoor art pieces for installation on Library grounds	Arts & Culture Roadmap	<b>A &amp; C Goal 4:</b> Use the Arts to animate the physical realm and Improve Connectivity	Embed Public Art into existing and Future Streetscapes to create a dynamic and vital physical environment.	Library
Display artwork in display cases and in library spaces, including workshop creations	Arts & Culture Roadmap	<b>A &amp; C Goal 5:</b> Foster support for artists and Arts and Cultural Organizations	Tap existing spaces to create opportunities for creative practitioners to affordably live, work, and share their work	Library
To be more effective and efficient in reducing blight in our city, explore the use of technology to better track blight violations.	Community Service Goals	<b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police
Conduct an Emergency Management Table Top Exercise	Community Service Goals	<b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare	b. Continue to provide City Services that enhance the general welfare	Police
Working with other City departments, explore the creation of a summer youth safety camp to educate our children about personal safety, electrical safety, water safety and basic first-aid.	Community Service Goals	<b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare	c. Clearly tie regulations, programs and other services to health, safety and general welfare.	Police

<p>Amend/Update City Ordinance Chapter 155 regulation animals.</p>	<p>Community Service Goals</p>	<p><b>Community Service Goal 2:</b> Provide Services to Protect Public Health and General Welfare</p>	<p>d. Periodically review regulations and programs for effectiveness.</p>	<p>Police</p>
<p>Explore the possibility of more effectively investigating the sale of illicit drugs by establishing a formalized system of sharing drug intelligence and case investigation by law enforcement agencies within Itasca County. The achievement of this goal will very much depend upon the willingness of other law enforcement agencies to participate in joint investigations.</p>	<p>Emergency Services</p>	<p><b>Emergency Services Goal 1:</b> Ensure the safety and security of the Grand Rapids community</p>	<p>c. Continue to promote inter-agency cooperation (mutual-aid) in providing services to Grand Rapids and surrounding communities.</p>	<p>Police</p>